

# Diagnostic tool help organisations focus on women in leadership

Yellowwood, a marketing and brand strategy consultancy, has created a simple diagnostic tool to help organisations that want to take advantage of the opportunities presented by women. It's called the Yellowwood Female Equation. This tool provides organisations with a sense of how they perform when it comes to actively driving the progress of women and what some of the focus areas for improvement are.

$$W = \frac{X_1 + X_2 + X_3 + X_4 + X_5}{25}$$

W = An organisation's scale of measurement when it comes to actively driving the progression of women.

$X_1$ Percentage of women in the organisation	10%-20% = 1	41%-50% = 4
$X_2$ Percentage of women in leadership	21%-30% = 2	51%+ = 5
$X_3$ How robust are your policies that prohibit discrimination and any form of gender stereotyping?	31%-40% = 3	
$X_4$ How impactful are your initiatives within the organisation to progress women?	<b>Scale of measurement:</b>	
$X_5$ How effectively are incidences related to gender reported and resolved in the workplace?	1 -Extremely poor	
	2 -Poor	
	3 -Neither good nor bad	
	4 -Very good	
	5 -Excellent	

W = 0-0.3 = Poor, 0.4-0.6 = Mediocre, 0.7+ = Good

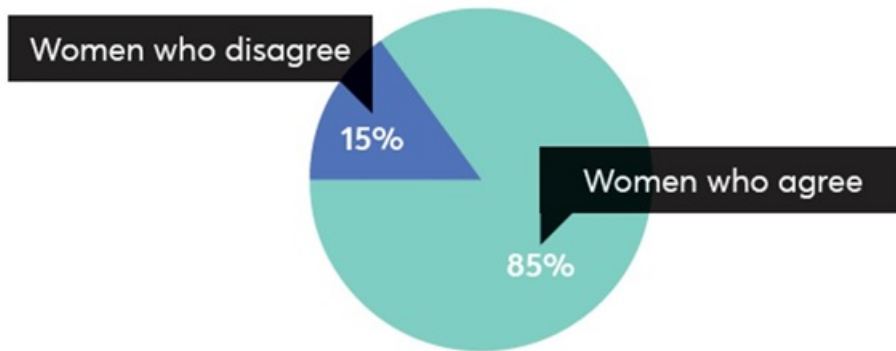
A recent report released by Ernst & Young noted that there are fewer women running big companies than men named John.

Traditionally, society has handed power to men and granted women the supporting roles. These norms have contributed to the barriers and hurdles that affect women in business, and to the stereotypes and social constructs that remain prevalent in many industries, including in the communication and advertising industries.

This is concerning and limiting considering that the female economy is currently worth around US \$28tn. It is a market that has exceptional potential, especially if matched to an increase in women in the workforce and a decrease in the gender pay gap.

## Women as business

The world may be built for men, but companies that are prepared to innovate for women will harness 75% of the global discretionary spend by 2028. Countries like Sweden and the United Kingdom have already started to crack down on advertising that perpetuates sexist stereotypes and South African brands need to pay attention or risk losing relevance. According to the J. Walter Thompson Female Tribes initiative, 85% of women believe the advertising world needs to catch up with the real world.



## Percentage of women who believe the advertising world needs to catch up with the real world

Yellowwood White Paper 'The Female Equation: Are Women Better for Business' slide 4.

For example, advertisements for household products were, and still are, famous for showing women who don't work and only have stains to worry about on a Monday morning. The social construct of women deferring to men for significant decisions and only concerning themselves with those that fulfil the "wife and mother" narrative is still perpetuated to a degree. There has been progress, but these age-old stereotypes are remain prevalent.

There are brands that have engaged with the female economy and are succeeding through shifting social constructs. Brands such as Audi through their 'Q2 #untaggable' campaign and Castle Lite through their 'women of South Africa, Castle Lite owes you an apology' are two powerful, local, cases in point.

“ [#HoldMyBeer](#) pushed us to take a long hard look at the role we play in shaping cultural norms. From now [#CastleLite](#) promises to be better, to stop the exclusion & unlock more inclusion because women should do anything, be anything, drink anything. [#InternationalWomensDay pic.twitter.com/flr34SAERX](#)— CastleLiteSA (@castlilitesa) [March 8, 2018](#) ”

Unfortunately, categories such as insurance continue to perpetuate gender stereotyping and social constructs, missing the opportunity to create conversations with all members of its audience using a far more progressive narrative. Another example is the alcohol industry that relentlessly perpetuates the objectification of women, portraying them as little more than objects of beautification that are non-essential to the narrative.

There is a need for more organisations to apply their minds to understanding women and their roles in society, rather than prescribing what they should be. This begins with acknowledging the significant commercial opportunity women present and shaping strategy accordingly.

## Women in business

Research shows that companies with highly engaged workers outperform their competitors by 147% in earnings per share. Interestingly, Gallup reports 87% of employees globally feel disengaged. Engagement isn't just a buzzword; it's potential, stability, sustainability and fulfilment. It is low staff turnover and skills retention and the potential to build intrapreneurial spirit. It also relates to how organisations are set to catch and keep the attention of the millennial employee. What businesses need is a more human approach and women introduce precisely that.

Numerous studies reveal how women tend to ignite better performance in their teams, drive development, create a supportive environment and give their staff recognition in the workplace. As a result, employees with a female manager are more likely to be engaged.

Research shows that in Africa only 5% of organisations in the private sector have a female chief executive officer (CEO), and 31% of South African companies have no female representation in any leadership role. 60% of all students in higher education are women, yet we don't see this representation in business. It is critical to find out where this drop-off occurs in their career trajectory.



Yellowwood White Paper 'The Female Equation: Are Women Better for Business' slide 9.

The social constructs and stereotypes around gender are deeply entrenched in men and women alike, and businesses hold the influence to play an active role in breaking down systemic bias. As businesses grow they should be creating more opportunities for both genders and at the moment, this is not necessarily the case. We all need to understand and accept that interaction with individuals cannot be generalised based on gender and outdated perceptions. But it is men who can potentially shift the old conversations and stereotypes away from the workplace with their commitment to this level of change. Empowering women does not necessitate the disempowering of men.

The Yellowwood White Paper 'The Female Equation: Are Women Better for Business' can be downloaded on the Yellowwood [website](#).

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