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Transforming marketing strategies through actionable KPIs

By Juan Venter

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Businesses often struggle to match their big spending on marketing with the small returns in actual sales. This gap between what they invest in attracting leads and what they actually sell highlights the need for a rethink in their marketing strategies. In simpler terms, they need to find better ways to make sure their marketing efforts lead to more sales.



Source: <u>unsplash.com</u>

The need for actionable KPIs

In this context, the pivotal role of clear, actionable KPIs becomes evident. By meticulously measuring and tracking each lead's journey from initial contact to final sale, organisations can illuminate the paths through which leads are being lost and gain insight into why conversions are not occurring at expected rates. These KPIs serve not just as metrics but as beacons guiding the refinement of marketing strategies to emphasise quality over quantity, ensuring that every marketing effort is an investment towards enhancing sales conversions in this digitally transformed landscape.

Key challenges facing CMOs in KPI development

Establishing clear, actionable KPIs is a nuanced task, often marked by a series of intricate challenges that many CMOs grapple with. While there are numerous hurdles in this process, there are a few key areas that are particularly impactful:

- A fragmented approach to marketing strategy: Many organisations fail to implement a comprehensive strategy that spans the entire customer lifecycle, from initial awareness to long-term loyalty. This gap in a unified, end-to-end approach limits their ability to make meaningful progress in leveraging data for business growth.
- Lack of data integration and centralisation: In many organisations, data is siloed across different departments. Without a centralised system to integrate this data, it becomes challenging to develop comprehensive KPIs that reflect the overall performance of the organisation.
- Data quality and reliability issues: If the data collected is of poor quality or unreliable, it becomes difficult to establish KPIs that can be trusted to guide decision-making. Data quality issues can stem from inaccurate data collection methods, outdated systems, or poor data entry practices.
- Inadequate data analysis tools and expertise: The absence of sophisticated analytical tools and skilled analysts makes



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Achieving true data-driven decision-making

Overcoming these challenges is crucial to cultivating a culture of data maturity and marketing maturity where data informs every decision and leads to tangible results. True data-driven decision-making requires an in-depth analysis rather than a superficial glance. This means personalising communication strategies, optimising engagement frequencies and channels, and dynamically adapting tactics based on the data being generated. Get this right and an organisation is not only able to collect data but also interpret and act on it in a way that drives continuous improvement and growth.

From fragmented to holistic marketing strategies

A fundamental issue preventing CMOs from overcoming these challenges is the typical client-agency relationship, where the focus is often narrowly placed on initial lead generation, such as converting website traffic into contact form submissions. Once this objective is achieved, the agency's responsibility frequently ends, leaving the business with the sole responsibility for the conversion of these leads.

This fragmented approach is like trying to solve a puzzle without seeing the whole picture, limiting the ability to create a cohesive and effective marketing strategy that is aligned with the company's broader goals. In contrast, a more holistic approach is to promote a full immersion into the marketing process, that encompasses the entire spectrum, from building initial awareness, nurturing interest and consideration, and driving conversions, to fostering repeat purchases, customer loyalty, and advocacy.



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Collaborative development for lasting business impact

To further ensure that the solution delivers its intended value well beyond the initial implementation, it's essential that the development process is undertaken in close collaboration with business owners. This partnership model guarantees that the resulting strategies and technological solutions are not just tailored to the unique needs and objectives of the business but are also seamlessly integrated into its day-to-day operations. Such a collaborative effort between partners and business owners cultivates a sense of ownership and accountability, ensuring that the adopted solutions evolve as integral components of the business's strategy for sustained growth and customer engagement.

Charting a new course with data insights

The journey from an ocean of untapped data to a constellation of guiding insights is not just a technical challenge; it's a strategic one that requires a deep understanding of both marketing and data analytics. This moment presents a pivotal opportunity for businesses to redefine their marketing strategies, leveraging data not just as a resource but as a cornerstone of strategic decision-making. By embracing this challenge, companies can transform data into a powerful asset, charting a course towards tangible, quantifiable business success.



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